Villa Marie Degree College for Women (Affiliated to Osmania University) Somajiguda, Hyderabad An ISO 9001:2015 Certified Institution

Department of Business Management (PG)- MBA Academic Year 2021 -2022

Program Outcomes/ Specific Outcomes/ Course Objectives, Course Outcomes

S.No	Course Title	Course Code	Course Objective	Course Outcome
1	Management & Organization al Behaviour	MB101	 To learn the basic concepts of Organizational Behaviour and its applications in contemporary organizations. To understand how individual, groups and structure have impacts on the organizational effectiveness and efficiency. To appreciate the theories and models of organizations in the workplace. To creatively and innovatively engage in solving organizational challenges. To learn and appreciate different cultures and diversity in the workplace. 	 To understand the conceptual framework of the discipline of OB and its practical applications in the organizational set up. To deeply understand the role of individual, groups and structure in achieving organizational goals effectively and efficiently. To critically evaluate and analyze various theories and models that contributes in the overall understanding of the discipline. To develop creative and innovative ideas that could positively shape the organizations. To accept and embrace in working with different people from different cultural and diverse background in the workplace.
2	Accounting for Management	MB102	 To gain knowledge of the process, principles and conventions of accounting To develop the skill of preparation of final accounts To understand the methods of analysis of financial statements To develop the skill of preparation of cash flow statements To gain knowledge of breakeven analysis and its use to management 	 Principles and conventions of accounting Journal, Ledger, Trial Balance and Final Account Analyse performance of companies using Ratio Analysis Understand Cash Flow position of companies Make calculation relating to Cost Volume Profit Analysis

3	Marketing Management	MB103	 To impart the basic tools of marketing and selling To analyze factors affecting business environment To asses buyer perceptions To analyze market and competition structure To know value of culture in marketing of good and services To make the students imbibe the global changes in the area of marketing 	 Students will be able to: Equip with marketing and selling tools. Learn about the competition levels in the market. Buyer behavior and perceptions are key of any business; that can be thoroughly learnt. Various market position skills can be obtained for competitive advantage. Group Dynamics and Channel Dynamics involved in marketing can be assessed.
4	Statistics for Management	MB104	 To introduce basic statistics to management students like measures of central tendency, measures of dispersion, skewness and kurtosis and concept of probability. To provide an understanding of Probability Distribution. Understanding sampling and sampling distributions and hypothesis testing framework with small samples and large samples. Introduce concepts related to Correlation, Regression and their relationship, applications of time series data. 	 Basic statistics helps in descriptive analysis. Knowledge of Probability and distributions are play an important role across various areas of management like finance, marketing, HR, supply chain, etc., Hypothesis testing is useful in estimation for analysis and decision making. Correlation, Regression techniques are an integral part of planning and controlling.
5	Economics for Managers	MB105	 To make students familiarize with Economic behaviour of a person. To let managers, know the market behaviour To understand the environment of Business firms. To know the demand conditions of various products To know the contemporary economic policies 	 The students will be able to: Learn micro factors of Economic behaviour of a consumer. Acquaint knowledge on market dynamics and the same is imparted during business decisions. Opportunities and threats of business. Better understand nature of the products and demand conditions.

				• Comprehend the concepts of decision making tools and investment avenues.
6	IT Applications for Management	MB106	 To acquaint the students' with the micro-level competency with regard to contemporary Information Technology Tools in organizations. To provide real-time insights into the fundamentals of computers as business tools To Create Awareness in upcoming managers, of different types of Information Technology, Management Systems so as to enable the use of IT resources efficiently To study the role and Value addition of IT in business To acquaint the students' with the micro-level competency with regard to contemporary Information Technology, Tools in organizations. 	 Students can work in IT field to make positive contribution to the organization. Students can take professional responsibilities and make informed judgment s in the organizations. Students can get streamline work processes and improve communication within the organization. Students to develop proficiency in using certain components of the package includes MS Excel, MS Access Students can understand contemporary approach to IS and Recognize management challenges
7	Managerial Communicati on	MB107	 Learn the fundamentals of communication. Apply business communication theory to solve workplace communication issues. Demonstrate the communication skills required in the workplace Understand complex ideas in written and spoken formats. Express complex ideas accurately in written and spoken formats. 	 fundamentals of communication skills. Study how to write business letters, reports and other business correspondence. Learn various aspects of oral communications viz
8	Human Resources Management	MB201	• The Objective of the Course is to develop an understanding on various issues, approaches and practices of Human Resource Management and ability to	 Transform human beings into Human Resources Build Global level HR Managers

			identify potential employees, evaluate competences, design workforces and build HR driven corporate strategies	Innovate Winning Organisations
9	Financial Management	MB202	 To learn about the scope and goal of financial management. To familiarize the student with the concepts of long term investment decisions. To make the student acquire basic concepts of short term investment decisions. To familiarize the students with dividend decisions of firms. To acquaint the students with the Corporate Mergers, Acquisitions 	 Apply Project appraisal methods to cash flows. Understand the corporate practices of dividend payment. Learn about dividend decisions and inventory management of manufacturing companies Learn about corporate events like mergers and acquisitions
10	Operations Research	MB203	 To introduce techniques such as Linear Programming Problem. To Analyze special cases of LPP such as Transportation Problem, Assignment Problem. To study network Concepts and techniques like PERT and CPM. To study quantitative competitive strategy models such as game theory, simulation and queuing theory 	 Helps in formulating real life situation in organizations in quantitative form. Helps in formulating strategies for optimal use of various resources within the organizations. Application of optimization tools for decision making.
11	Entrepreneur ship and Development	MB204	 To understand the role of an Entrepreneur and a Manager To recognize the importance of Entrepreneurship Development Programmes (EDPs). To analyse the role of small enterprises in economic development. To understand the role of financial institutions to support Entrepreneurs. To identify the Structure and regulatory framework of venture capital financing in India. 	participating Entrepreneurship Development Programmes (EDPs).
12	Business Research Methods	MB205	 Enable students to learn the importance of Research To involve students in activities related to Research 	• To gain understanding of various kinds of research design

			 To train them on Data collection and data processing methods To impart Report writing skills to Management graduates To help learners gain overall insights into the finer aspects of research Methodology 	 To enable learners to be able to formulate the research problem To acquire basic knowledge on qualitative and quantitative research To have knowledge on descriptive and inferential data tools 5. To be able to write and develop independent and critical analysis for report writing
13	Business Law and Ethics	MB206	 Basic and broad knowledge in business environment in management. Ability to apply concepts, principles and theories to understand special contracts. Global Perspective: Awareness of the different companies' laws. Awareness of the global business laws and its impacts on businesses towards consumer act. Understand the rationale behind codes of ethics for professional advisers 	 The study of law and how it governs conduct in business. Explore the range of special contracts when making business decisions. Understand the role and function of regulatory authorities and codes of conduct in companies act. Analyse the principle of consumer councils and awareness adopted by firms for the protection of consumer interests Justify the importance of Ethics and CSR to business and corporate organizations.
14	Innovation Management	MB207	 To educate and discover the innovation concept to Provide a summary of basic concepts related to R&D, Innovation and Innovation Management in an Organization. The basic details of R&D management and to manage product innovation and product development and build competitiveness through innovation. Recognise the factors to achieve success in innovation Diagnose different ways of managing innovation such as alliances, open innovation 	 Plan and implement innovation strategies in organisations, corporate foresight and technology with the aim of detecting sources of competitive advantage for evaluating and selecting R&D proposals. Accomplish innovation accomplishments (new product and process development) for decision making, management and early withdrawal. Conversant with the values of management multidisciplinary human teams for innovations

			 Describe what an innovation strategy is and why it is important Attentive of the innovation systems and public programs reinforcement technology cooperation agreements with different actors and know how to use external funds. Prepare R&D programs and standardisation
15	Operations Management	MB301	 The objective is to provide the student with adequate knowledge regarding the basic manufacturing facilities and how service activities have attained significance and need managerial skills to address the problems. Further a thorough understanding of quality in materials management, manufacturing and services is emphasized. To acquire the managerial skills to address the problems encountered in manufacturing sector. To have a thorough understanding of quality in materials management where manufacturing and services is emphasized. To have a thorough understanding of quality in materials management where manufacturing and services is emphasized. To find out the optimum order quantity based on the constraints
16	E- Business	MB302	 To acquaint micro-level competency with regard to contemporary E Business tools in organization. To comprehend real time insights into online marketing tools and techniques. To recognise the differentiation between E-Commerce and E-Business applications and its uses. To familiarise the mobile technology system generations. To understand Mobile Commerce Applications and mobile computing systems. To acquaint micro-level of the students will be able to: Streamline work processes and improve communication within the organizations to meet their objectives by involving E-Business models. Work in latest trends of E-Marketing and be aware of Cybercrimes. Become the observant of updated Mobile commerce applications. Have knowledge on updated sixth generation Mobile technology systems. Undertake professional responsibilities and make

				informed judgements using Mobile-Computing systems.
17	Operations Research	MB303	 To introduce techniques such as Linear Programming Problem. To Analyze special cases of LPP such as Transportation Problem, Assignment Problem. To study network Concepts and techniques like PERT and CPM. To study quantitative competitive strategy models such as game theory, simulation and queuing theory 	 Helps in formulating real life situation in organizations in quantitative form. Helps in formulating strategies for optimal use of various resources within the organizations. Application of optimization tools for decision making.
18	Financial Risk Management (Finance)	MB304	 To understand the concept and types of risk that financial Institutions are exposed to To learn about the measurement and management of risk. To learn about the techniques of risk management financial and non-financial. To develop knowledge about the various instruments of hedging using SWAPs To learn about technique and tools of risk management options 	 Understanding the concerned risk and overview of tools and techniques to manage them Make calculations find out CaR and VaR Differentiate between forwards and futures Comprehend the valuation of swaps and hedging mechanism -Find the intrinsic value of options using BOPM and BSOPM
19	Product & Brand Management (Marketing)	MB304	 To acquaint knowledge on product and branding decisions. To comprehend real time insights in new product introduction. To understand the idea generating device, and the role of research and development. To understand how operating costs change in relation to a change in an organization's level of activity. To acquire the new concepts of PLANOPT model and MARMIX Model. 	 The students will be able to: Gain knowledge on the branding concepts with its practices. Become the observant of new product development and generic product development process. In-depth knowledge on product and market mapping concepts. Perform cost behaviour analysis through cost functions. Manage and plan a multitude of work and production processes using administered personnel and production resources.
20	Compensatio n Management	MB304	• Impart the techniques and methods for competing employer – employee	 Students will be able to:

	(Human Resource)		 negotiations for arriving at optimal compensation system, Learn the concepts of Compensation and its relative factors, Orient them to understand the relation between effective compensation management and organisation productivity, Familiarize with the concepts of Employee Benefits and Services, Impart the concepts of International Compensation and Executive Compensation 	 Understand the techniques for arriving at optimal compensation system, Acquaint with the fundamental concepts of compensation Know the strong relationship between Compensation and organisational productivity, Learn the various forms of Employee Benefits and Services, Familiarize with the system of Expatriate compensation, Repatriates Settlement and Executive Compensation system in India.
21	Decision Support Systems (System)	MB304	 To review and clarify the fundamental terms, concepts and theories associated with Decision Support Systems To examine examples and case studies for organizational decision making, and various planning, analysis and control tasks. To discuss and develop skills in the analysis, design and implementation of computerized Decision Support Systems. To examine user interface design issues and evaluate the user interfaces and capabilities of Decision Support Systems. To discuss organizational and social implications of Decision Support Systems 	 To gain knowledge on fundamental terms, concepts and theories associated with Decision Support Systems. To elucidate examples and case studies for organizational decision making, and various planning, analysis and control tasks. To examine skills in the analysis, design and implementation of computerized Decision Support Systems. To find out interface design issues of Decision Support Systems. To know organizational and social implications of Decision Support Systems
22	International Finance(Fina nce)	MB305	 To provide an analysis of the evolution of international financial systems To learn about international banking To study of foreign exchange market To learn the financial management of MNCs 	 To know about the evolution of international financial system Differentiate between fixed and floating rates Make calculation relating to foreign exchange rate based on parity theories Understand the financial instruments in international

			• To understand the international	markets
			tax environment	• Make decision relating to capital budgeting decision in an international environment
23	Promotion & Distribution Management (Marketing)	MB305	 To comprehend real time budgeting concepts in organisation. To develop Integrated Marketing Communications. To understand the role of personal selling in IMC programmes To use direct media technologies for marketing communications. To identify the role and functions of distribution channels. 	 The students will be able to: Establish objectives and budgeting for the promotional program. Identify the process used to unify marketing communication elements. Strengthen the relationship between the organization and the end-users. Extend the direct marketing knowledge to allow two-way communications between a buyer and a seller. Implement the distribution management concepts in decision making.
24	Organization Development (Human Resource)	MB305	 Create a mindset of planned change, Techno -structural and strategic interventions for Development of Organization through organizational Transformation. Understand the concept of Organisation Development, models and theories of Planned change, Familiarize with the concepts of OD Process Management and models in it, Learn the human process interventions, Acquaint the students with fundamentals of Techno-Structural Interventions. 	 Students will be able to: Understand the concepts relating to the entire process of Organisation Development, Familiarize the models of Planned Change, Learn the concepts of Diagnosis and OD Interventions,
25	Business Analytics (Systems)	MB305	 The objective is to provide knowledge of data science. To provide basic statistical tools State the importance of data in current business scenario To develop contingent business models for better analysis Critique the role of information and analytics in supporting 	 Students can use data as tool for business analysis The basic statistics provides a roadmap to learners Micrometrics makes the students to identify data gaps The business models may help in better decision making.

			business processes and functions.	•	Effectively communicate analytical conclusions in written and visual formats.
26	Innovation Management	MB306	 To instruct and explore the innovation concept to Provide an overview of basic concepts related to R&D, Innovation and Innovation Management in an Organization. The fundamentals of R&D management and to manage product innovation and product development and build competitiveness through innovation. Identify the factors to achieve success in innovation Recognize different ways of managing innovation Explain what an innovation strategy is and why it is important 		Design and implement innovation strategies in organisations, corporate foresight and technology with the aim of detecting sources of competitive advantage for evaluating and selecting R&D proposals. Manage innovation activities (new product and process development) for decision making, management and early cancellation. Acquainted with the principles of management multidisciplinary human teams for innovations Aware of the innovation systems and public programs underpinning technology cooperation agreements with different actors and know how to use external funds.
27	Strategic Management	MB401	 To familiarize with the technique of strategic analysis and facilitate to develop strategic thinking through case analysis. To maximize the competitiveness and enable economic growth for customers, employees, workers, managers, and organizations relating strategy formulation. To provide information relating to strategy implementation in different perspectives of decision making for organizational effectiveness. To adopt technical and managerial knowledge while dealing any other different situations with required evaluation and control. 	•	Equip frameworks, tools and techniques of strategic analysis and its application. Learn the Key business issues/challenges/problems of business in light of dynamic business environment. Promote the Strategy execution process, framework and its effectiveness in organisation Understand and Assessing the strategic control of a firm Adopting theoretical and empirical foundation of SM background towards business issues.

			• To adopt various strategic applications in promoting business environment of various business issues.	
28	Business Intelligence	MB402	 To provide an understanding of the concepts of Business Intelligence. To emphasize the practical need for Data mining and Data warehousing. To connect Business Performance Measurement with Business Intelligence To create an awareness on the basic business analytics and visualization techniques in decision making. To have knowledge on implementing BI and emerging trends in BI. 	 To understand the concepts of Business Intelligence. To emphasize the practical need for Data mining and Data warehousing. To connect Business Performance Measurement with Business Intelligence To be aware of the basic business analytics and visualization techniques in decision-making. To gain knowledge on implementing BI and emerging trends in BI.
29	Supply Chain Management	MB403	 To understand the role of supply chain in enhancing organizational efficiency. To gain skills and knowledge in all aspects and issues of logistics in a sustainable supply chain. To determine efficiency of moving products in the operation of transportation. To understand the role of IT in SCM. To ascertain the broad areas of manufacturing and service industries. 	 The students will be able to: Comprehend the strategies of supply chain in organizations. Acquaint knowledge on Integrated logistics Management. Familiarize on the role of Transportation in Supply Chain. Disseminate the knowledge of Information and Communication Technology in SCM. Understand the issues in Workforce Management and Relationship Management with suppliers, customers and employees.
30	Investment Management (Finance)	MB404	 To explain the basic concepts of risk and return To explain the various methods of analysis of the fixed income securities To understand the features and valuation of equity instruments To explain the concept of portfolio and the various portfolio theories 	 Know the process of investment analysis in financial assets Understand the various methods of analysis of the fixed income securities Apply the valuation methods of equity instruments

			• To describe portfolio evaluation methods	 Comprehend the concept of portfolio and portfolio theories Differentiate the portfolio evaluation methods
31	Consumer Behaviour (Marketing)	MB404	 To study consumer's emotions, attitudes, and preferences affect buying behaviour. To classify the information processing activity of consumer. To identify the impact of consumer behaviour. To analyse the consumer behaviour in decision making. To comprehend the five-stage decision-making process before consumers make a purchase. To analyse the buying behaviour through various models 	 The students will be able to: Analyse the Buying behaviour of consumers. Suggest the advantages and disadvantages of product development. Identify the social cultural marketing practices. Explore the consumer behaviour, post - purchase behaviour and disposal of products. Suggest a stimulus-response pattern of understanding the consumer's behaviour
32	Performance Management (Human Resource)	MB404	 The Main objective of the course in to offer an understanding of Various approaches to measure performance and facilitates studying different methods of performance appraisal. Orient the concepts of Performance Management, -Learn the student learn the techniques and methods for various Competency models, Establish the student to study different methods of performance appraisal, -Make them to understand and provide knowledge of the processes performance bench – making, -Impart the understanding of various performance metrics and models. 	 Students will be able to: Familiarize the concepts of Performance Management Learn with the fundamental concepts of Competency models Acquaint the strong relationship between Performance and employee efficiency, Orient the features of Performance Benchmarking system, Know with the different Performance Metrics and Models
33	Data Base Management Systems (System)	MB404	 The objective of this course is to present an introduction to DBMS with a n emphasis on how to organize, maintain and retrieve efficiently and effectively information from a DBMS. To explain basic concepts, 	 Students can apply the basic concepts of database systems and applications. Design a commercial relational database system (Oracle, My SQL) by writing SQL using the system. Facilitate Students in

			 applications, data models, schemas and instances Describe the basics of SQL and construct queries using SQL. Use the basics of SQL and construct queries using SQL in database creation and interaction. Analyse and select storage and recovery techniques of database system. 	 database design To familiarize issues of concurrency control and transaction management in DBMS. To solve deadlocks.
34	Banking & Insurance (Finance)	MB405 MB405	 To provide an overview of the structure of banking and insurance business in India. To describe the products and services in Banking and Insurance To highlight the regulatory changes and innovations in the Banking and Insurance sectors To provide an overview of the structure of insurance business in India To acquaint the students with the concept of Life insurance and General Insurance To study the concepts of Services Marketing. To know the Services Marketing Mix. 	 Comprehend the performance of banks in India. Understand the products and services in Banking and Insurance Understand the regulatory changes and innovations in the Banking and Insurance sectors Learn the regulations, principles, types of insurance Understand the concept, claim settlement process of Life Insurance and General Insurance The students will be able to: Analyse the service concepts along with customer expectations and perceptions of service.
			 To learn strategies for Marketing. To focus on Global Marketing. To identify global customer needs 	 Understand 7P's of marketing mix and service quality dimensions Comprehend the strategies for dealing with intangibility, inventory, inconsistency and inseparability. Know the importance of global and consumer markets. Identify the global customers' needs and marketing activities
36	Talent &Knowledge Mgt (Human Resource)	MB405	 Handle different work conditions for development Identify the source of talent and its significance working for development 	• Examine the process for identifying high potential talent and developing a pipeline of talent to serve organizational present and future needs.

			 Highlight the importance of talent while making decision for effectiveness Assume the different climates of talent management for making effective decisions of talent management Assess the probability of talent and utilization of resources of organization 	 Learn about Individual vs organizational climate of managing career in talent management. Study about future directions in talent management practice and research Define talent management and discuss the process of linking talent management to organizational strategy and other HR practices. Examine the processes for talent development and
	Z MA			succession planning for development
37	Software Project Management (System)	MB405	 Understand the fundamental principles of Software Project management have a good knowledge of responsibilities of project manager and how to handle these. Be familiar with the different methods and techniques used for project management. To understand why majority of the software projects fails and how that failure probability can be reduced effectively. Will be able to do the Project Scheduling, tracking, Risk analysis, Quality management and Project Cost estimation using different techniques 	 By the end of this course student will have good knowledge of the issues and challenges faced while doing the Software Project Management Identify the different project contexts and suggest an appropriate management strategy. Practice the role of professional ethics in successful software development. Identify and describe the key phases of project management approach through an evaluation of the business context and scope of the project.